

WEBINAR

How Can Impact-linked Finance Help Transform Agricultural Supply Chains

22 NOVEMBER 2022



How Can Impact-linked Finance Help Transform Agricultural Supply Chains





About Ksapa

- Core Services
- Team and Network
- Inbuilt Commitment to Advocacy
- SUTTI Initiative



Raphaël Hara

Managing Director





noun [Sioux language]
Discernment, Wisdom, Soundness

Ksapa is a mission-driven organization
Our purpose is to act as catalyzer
and convener for an economy-wide shift toward
economically, socially and environmentally-sound
operating and investment models









ADVISE

ACTIVATE

INVEST

ADVOCATE



Sustainability, Finance & Investment, IT,
Agronomy & Development expertise
all aggregated at core team level



Mobilizing global networks for impact

Our teams are headquartered in **Paris** with Offices in **London** and **New York City. Ksapa** has worked with numerous Fortune 500, bilateral and multilateral organizations in consulting and collaborative formats.

Via a **global network of 150**⁺ **global and local partners,** Ksapa federates experts and leading organizations and offers close contextual and operational support



ksapa.org



Ksapa's Inbuilt Commitment to Advocacy

REPORTS & BRIEFING PAPERS

ILLUSTRATIVE LIST OF POSTS ON SUSTAINABLE FINANCE

REGULAR WEBINARS











Mar WEBINAR: Digital Training and Impact Investing Tools for Responsible Sourcing



Dec WEBINAR: Scaling Sustainable
Farming thanks to Innovation
Tech

6



Ksapa's SUTTI Initiative

Transforming the 1st mile of Agricultural Supply Chains

Meet Ari, a smallholder and head of a family-run 2 Ha farm



Sutt

Bridge the gap

Impact Investors

Development institutions

Governments

Corporates

Local industrial companies

NGOs

Experts & Partners



SUTTI, an integrated Solution

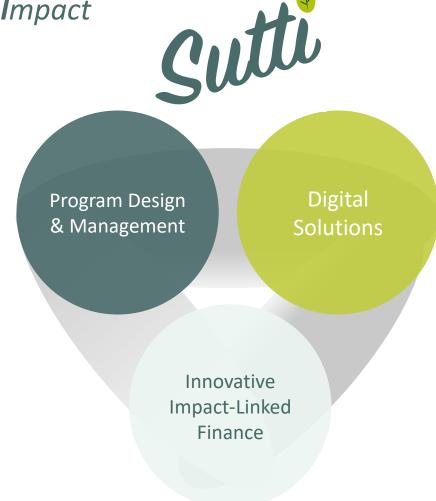
Scale Up Training Traceability Impact

Disseminate best practices and diversify farmer activities at scale

to build sound, fair, diversified, resilient cultures

Structurally improve the revenue and livelihood of smallholders in fragmented agricultural supply chains

Boost impact and strengthen value chains for the benefit of the many, for the long run

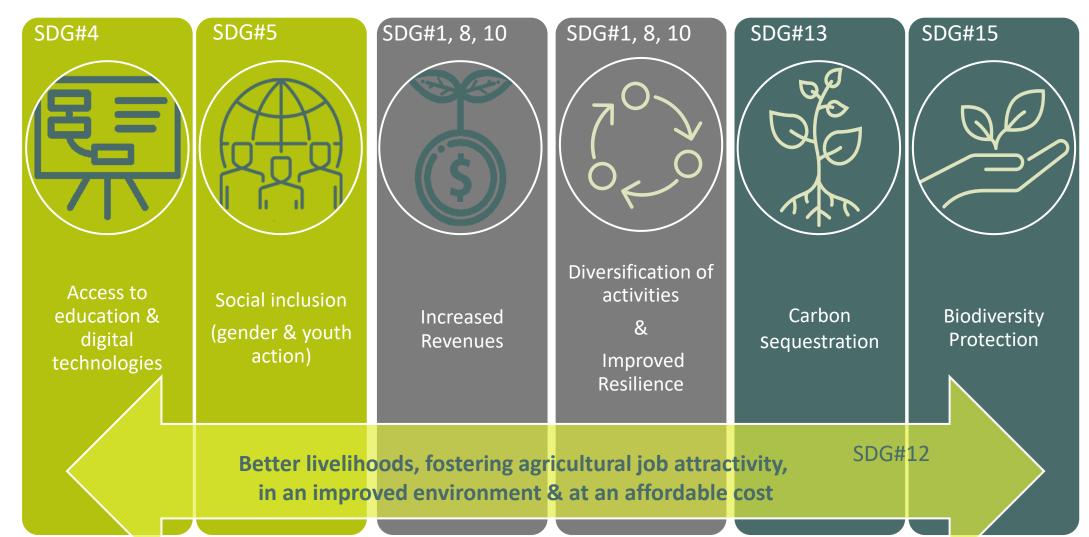


3 Complementary Services in 1
Single Solution





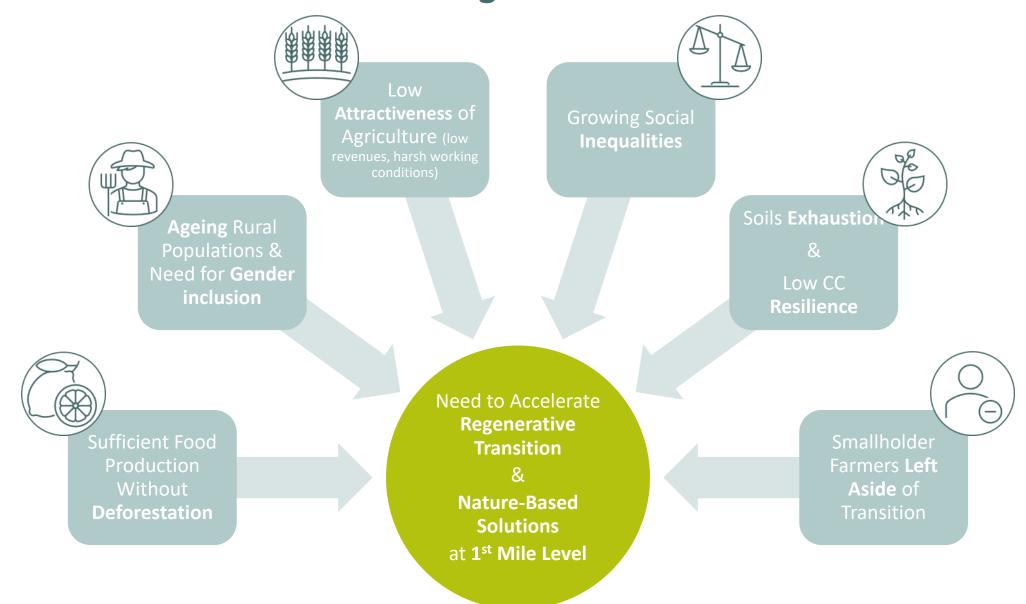
Acting at Supply Chains' First Mile, for Smallholders







Transition Towards Regenerative Agriculture: Necessary But Hardly Reaching the 1st Mile





Transition of Agricultural Value Chains Remains Insufficiently Funded

Agricultural value chains combine **multiple social, environmental, and economic challenges** which can be tackled by transitioning to regenerative practices

But transformation of agricultural & food systems remains insufficiently funded!

Funding Food & Agriculture SDGs

- Investment needs estimated at \$480b annually in developing countries
- With actual investment at \$220b
- Leaving a \$260b annual funding gap! (UNCTAD,2019)

Financing Transformation Shifts

- Financing needs for **shifting** practices, technology & business model
- Estimated at \$350b annually (FOLU, 2019)

Supporting Smallholders

- \$14b a year until 2030 is needed from donor governments to double incomes of 545 million smallholders (CERES2030)
- Smallholders have financing needs ranging from \$50 to \$10,000

12



Innovative Impact-Linked Finance Has the Potential to Scale Regenerative Agriculture



Growing SDG Funding Gap

- Mobilizing commercial finance to multiply development finance's impact is necessary
- Pre-COVID SDG **funding gap** is estimated <u>between \$2.5-4 trillion / year</u>



Inclusive Transition

- Fragmented supply chains heavily rely on **smallholder farmers**: their inclusion in RA transition is key for material impact
- No transition possible if it is not fair & inclusive!

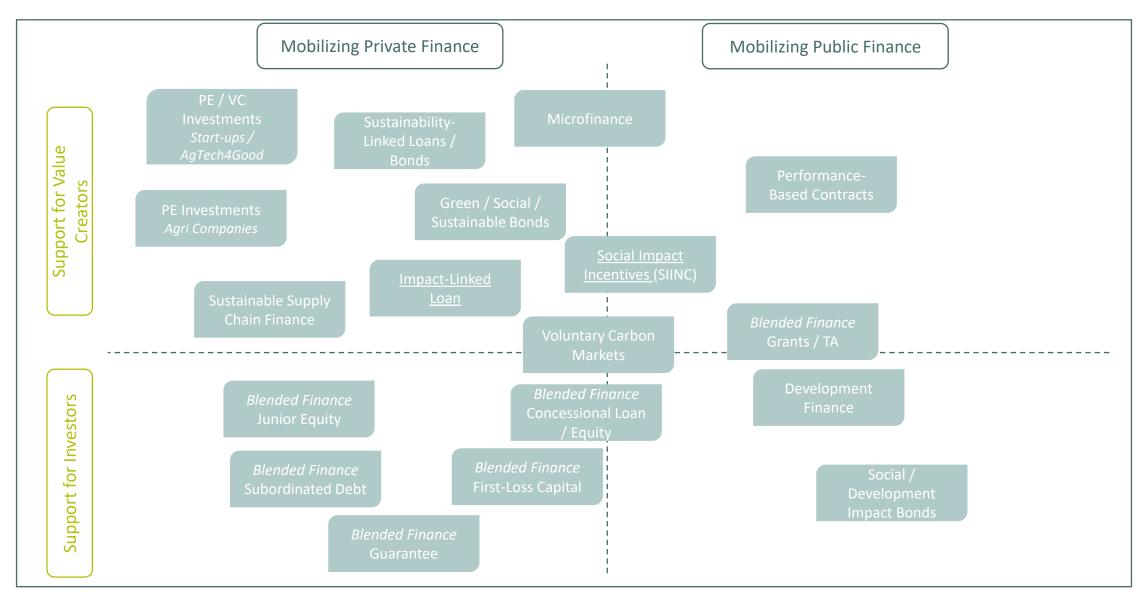


Rewarding Impact

- Implementing effective delivery systems is key to scale impact
- Impact-linked finance inherently incentivizes positive outcomes thus **rewarding** most **impactful** solutions



Impact-Linked or Impact-Driven Finance Instruments: a real arsenal!

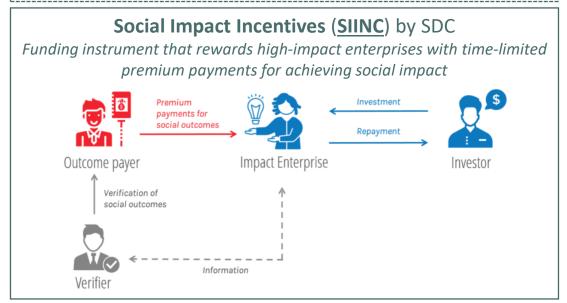


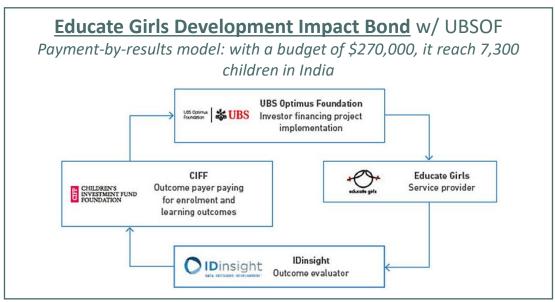
14

Example of New Instruments Tailored for Impact

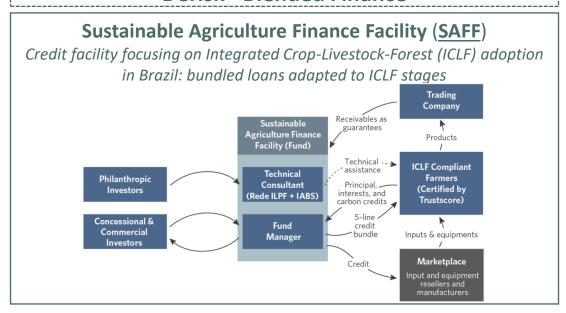


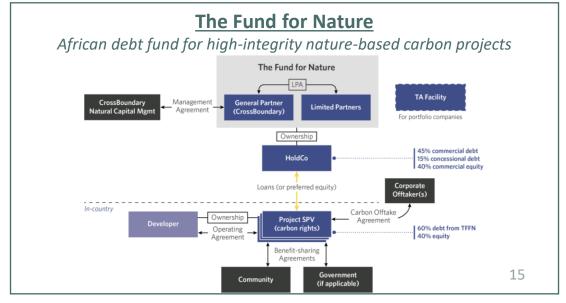
Results-Based Finance





Derisk - Blended Finance







WEBINAR

How Can Impact-linked Finance Help Transform Agricultural Supply Chains



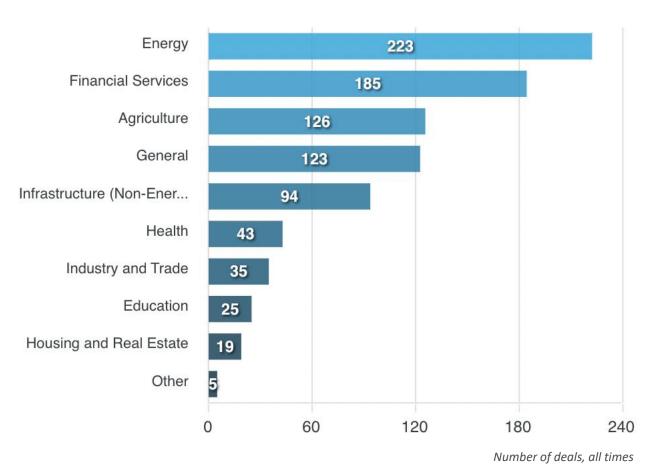
Regina Rossmann

Senior Associate
Convergence Blended Finance

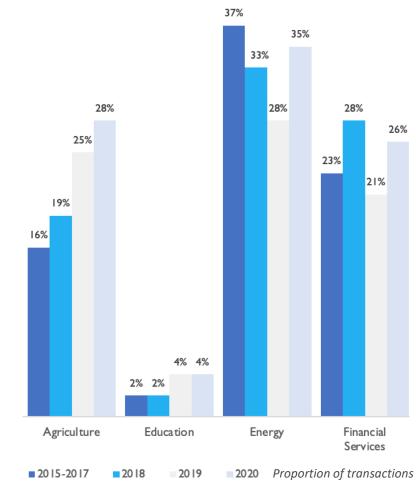
AGRIBUSINESSES ARE A KEY RECIPIENT OF BLENDED CAPITAL

BLENDED FINANCE DEALS BY SECTOR

BELINDED TINANCE DEALS BY SECTOR



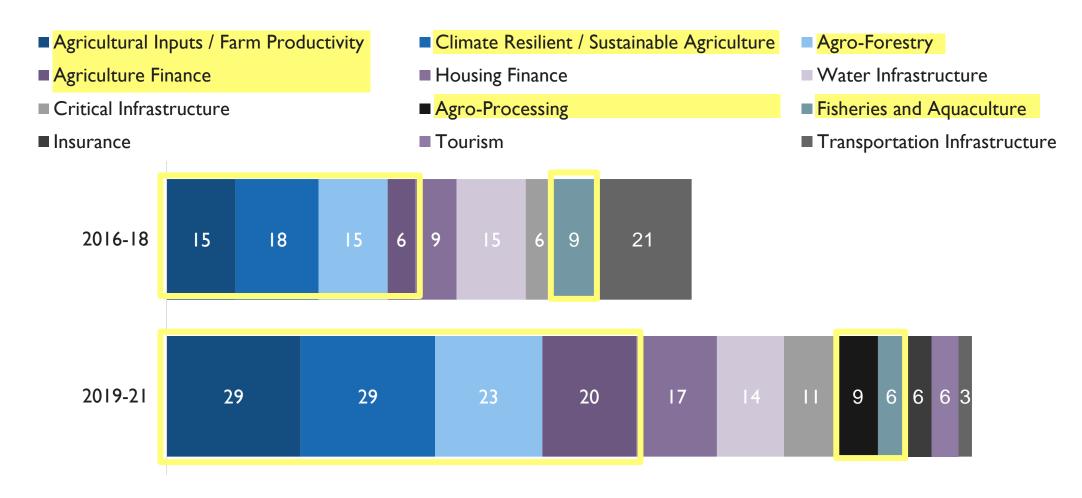
BLENDED FINANCE SECTOR TRENDS



Source: Convergence 2022

AGRICULTURE IS THE LEADING ADAPTATION SUB-SECTOR IN BLENDED FINANCE

% of adaptation & hybrid (mitigation & adaptation) blended finance transactions by sub-sector, 2016-18 vs 2019-21

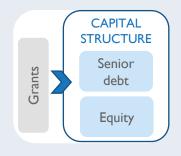


COMMON BLENDED FINANCE INSTRUMENTS IN AGRICULTURE

DESIGN / PREPARATION FUNDING

Supports costs and activities that lead to investment

Examples: IDH Sustainable Trade Initiative, Aceli Africa



TECHNICAL ASSISTANCE

Funding to build the capacity of investees and maximize quality of project implementation

Ex. Huruma Fund, Agri3 Fund

CAPITAL STRUCTURE
Senior Debt
Equity

TA FACILITY
Grants

GUARANTEES & RISK-SHARING MECHANISMS

Protects investors against capital losses or provides credit enhancement

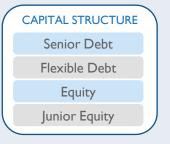
Ex.: Nigeria Incentive-Based Risk Sharing System for Agricultural Lending (NIRSAL plc.); Private Agricultural Sector Support (PASS) Trust Tanzania



CONCESSIONAL DEBT OR EQUITY

Subordinate and/or junior terms compared to co-investors

Ex.: Incofin Fairtrade Access Fund, InsuResilience Investment Fund





WEBINAR

How Can Impact-linked Finance Help Transform Agricultural Supply Chains



Marie-Aimée Boury

Head of Impact-Based Finance Société Générale CIB

ksapa.org



WEBINAR

How Can Impact-linked Finance Help Transform Agricultural Supply Chains



Jyoti Banerjee

Co-Founder
North Star Transition

ksapa.org



Wales Transition Lab

Ambitions for country-scale shift

IECHYD Healthy HIRAETH Longing LLAIS Voice LLIF Flow

Healthy land, air & water, which support nature, community and carbon sequestration

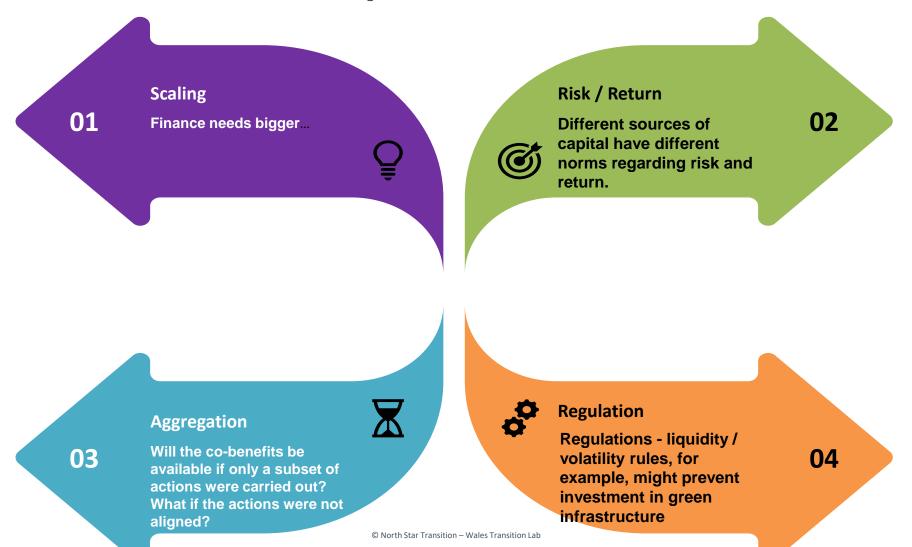
The Welsh food system is optimised for the wellbeing of citizens, community & nature

The hidden voices of nature & future generations are present at the decision table, across government and business

Community, food and nature are woven into wellbeing solutions



Finance hurdles to landscape transformation



How can we catalyse a regenerative market system?

THE CONTEXT

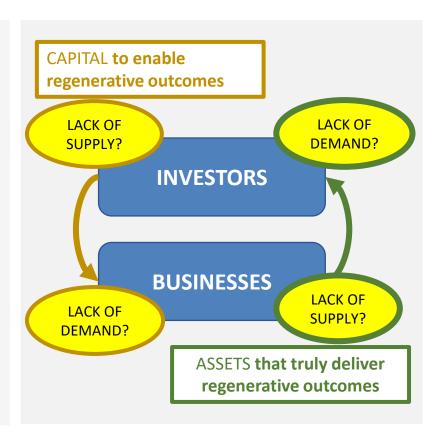
THE CHALLENGE

THE RESPONSE

Our current business and financial system, for all its success in creating wealth, cannot carry on as it is indefinitely.

The resources we depend upon are finite - squeezing them ever further has led to a biodiversity crisis, a water crisis, a climate crisis, an inequalities crisis, and so on.

Our current market system is degenerative by design



How can we create change?

- A SAFE SPACE: Stakeholders often appear to have conflicting interests and misaligned incentives. To overcome this we need a space to identify the changes needed, break deadlocks and cooperate.
- 6 FOCUS AREAS: In previous dialogues, participants identified six domains where change is needed:
- Governance,
- Strategy and capital allocation,
- Performance and measurement,
- Policies and regulations,
- Business skills and culture,
- New markets and products.

Introducing the Regenerative Investment Lab - a "do" tank

Background: In 2021 North Star Transition's Finance Transition Lab conducted research across the capital chain and established that the ideas needed to reshape business and finance cannot be crafted solely by people from finance.

That Lab is now morphing into the Regenerative Investment Lab, launching in October 2022 with a broader range of participants from the worlds of business, finance, academia and civil society.

Approach: The Lab's executive resource comprises North Star Transition, Preventable Surprises, UCL's Climate Action Unit and Forum for the Future.

To get the Lab going, we intend to use a tried and tested approach: invite a broad group of system-wide participants and create a safe space where we can together explore, learn, and co-create the future.

Map and Workstream understand strategic challenges: •The multiple crises we face What makes our operating context degenerative?

Discovery and Workstream ideation process to explore systemic change and practical ideas across 6 problem domains:

- •Governance,
- Strategy and capital allocation,
- Performance and measurement,
- Policies and regulations,
- Business skills and culture.
- New markets and products.

Morkstream

- Make regenerative practice practical:
- •Test ideas in our organisations and/or North Star Transition's placebased transition labs
- Participants bring their own challenges to the table, creating their own experiments

Panel Discussion

Facilitation: Raphaël Hara, Managing Director, Ksapa

How Impact-linked Finance Can Help Transform Agricultural Supply Chains

22 November 2022 | 5pm (CEST) | 11am (ET) | 8am (PT)

With insights from expert panelists **REGINA ROSSMANN**



SENIOR ASSOCIATE. CONVERGENCE BLENDED FINANCE

MARIE-AIMÉE BOURY



SOCIETE GENERALE HEAD OF IMPACT BASED FINANCE, Corporate & Investment Banking SOCIETE GENERALE CORPORATE AND INVESTMENT BANKING



& ksapa

JYOTI BANERJEE

CO-FOUNDER. NORTH STAR TRANSITION



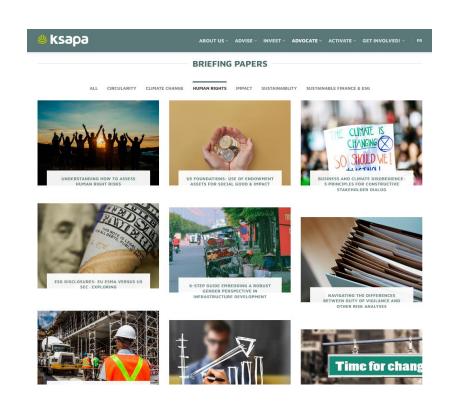
MANAGING DIRECTOR, KSAPA

- Ensuring a fair & inclusive transition to regenerative agriculture for smallholder farmers
- Towards regeneration: Accounting for potential negative externalities and foster a holistic, multi-dimensional impact approach
- Reaching scale: how & when?!



Stay Appraised of Ksapa's Latest Insights

Find out more directly from our website at ksapa.org



Upcoming webinar!



27

Join the community and register to our monthly <u>newsletter</u> to keep abreast of the latest practical insights in amplifying the transformation of finance and business, ultimately building a more resilient, inclusive and competitive economy

ksapa.org





Advise
Activate
Invest
Advocate