



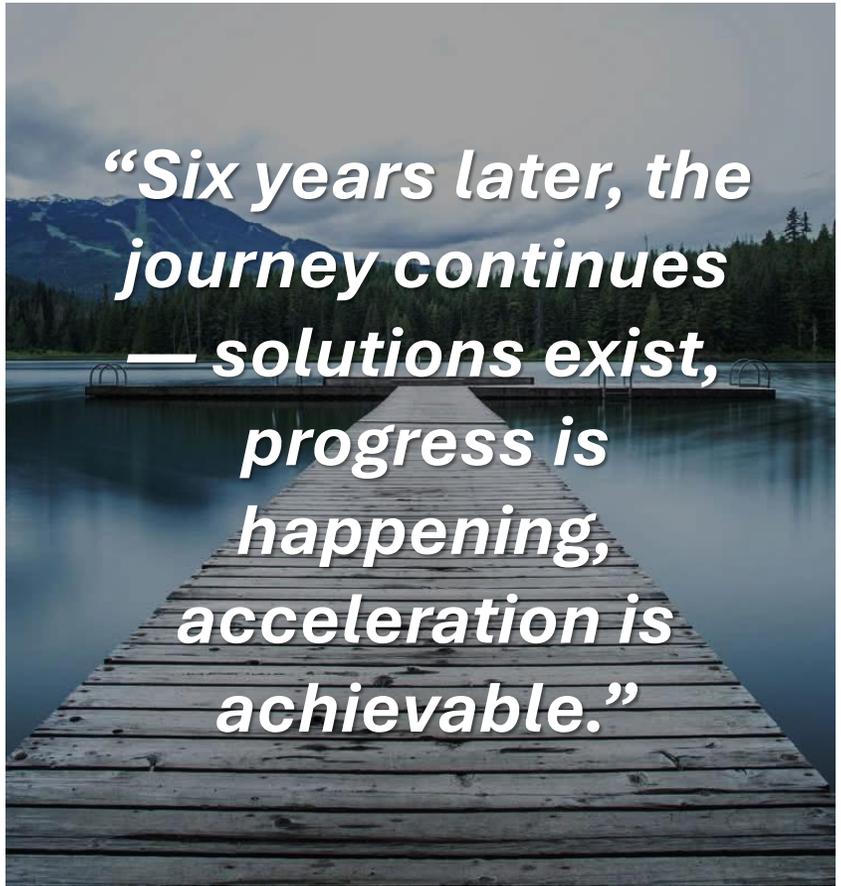
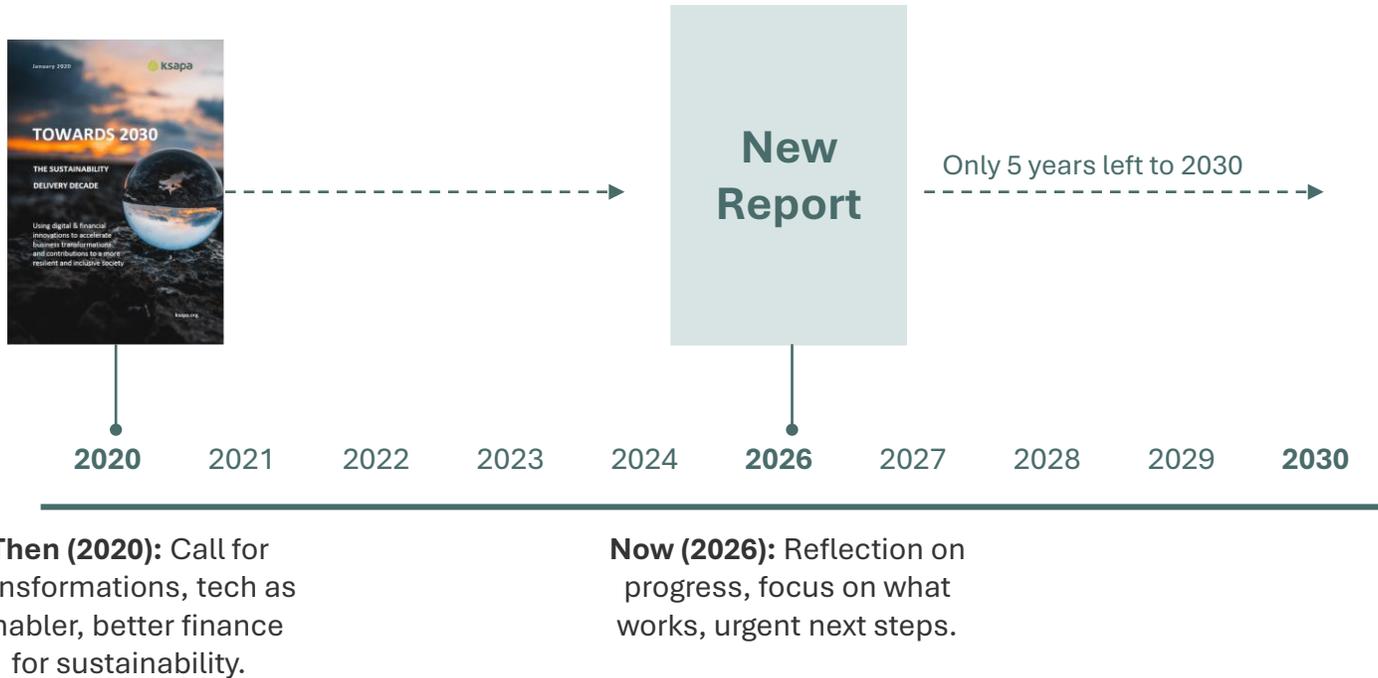
**Towards 2030**  
**The Sustainability Delivery Decade**  
**Executive Summary**

*2026 Edition*



# From 2020 to 2026: Revisiting the Sustainability Delivery Decade

Six years after our original 2020 report, Ksapa presents this updated edition to take stock of a world tested by unprecedented crises, to highlight both progress and setbacks, and to stress that with only five years left to 2030, urgent action is more critical than ever.





# The Challenge: Where Do We Stand in 2025 ?

**Only 35%**

of measurable SDG targets are on track or making moderate **progress**.

**48%**

of the SDGs are moving **too slowly**.

**18%**

of the SDGs have **actually regressed** from their 2015 baselines.

*Only 35% of SDG targets are on track. With 5 years remaining, we face a choice:  
**Incremental Failure or Transformative Acceleration***



# The Compounding Crises of 2020-2025 (1/2)

## PANDEMIC IMPACT



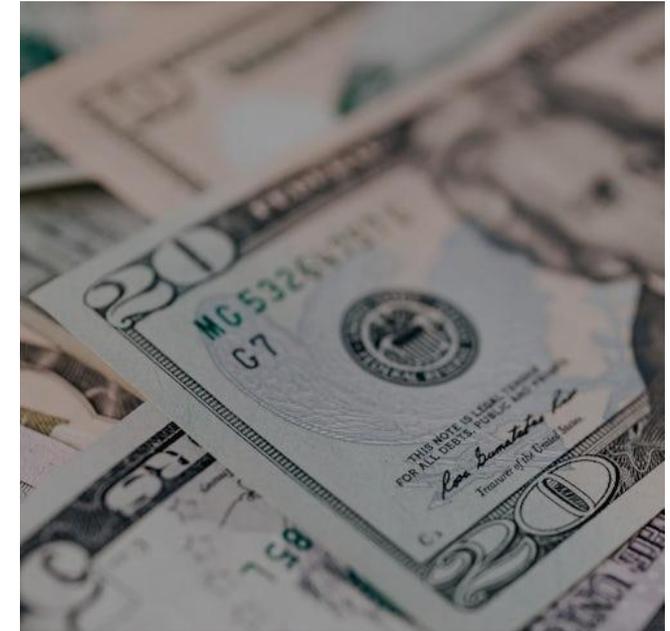
- **1.8 year** drop in life expectancy
- **272M** students learning loss
- K-shaped recovery deepening **inequality**

## CLIMATE EMERGENCY



- **1.55°C** warming in **2024** (hottest year)
- **57.1 Gt CO2e** emissions (still rising)
- Tipping points approaching

## DEBT CRISIS



- **\$1.4 trillion** annual debt servicing
- **50+ countries** in/near distress
- Zambia: 62% revenues to debt

# The Compounding Crises of 2020-2025 (2/2)

## GEOPOLITICAL FRAGMENTATION



- Multilateralism under strain
- Official Development Assistance -7,1%
- Conflict impacts on development

## TECHNOLOGICAL DISRUPTION



- AI is disrupting business, jobs, rule of law... everything
- Global population online: **68%** (+21% / 2016)
- 1% of AI funding for Global South

## INEQUALITY CRISIS



- **The top 1% of the global population owns 38% of global wealth**
- **Women earning on average 0,77 of every dollar earned by men**



# The Numbers That Demand Action in 2026+

**808M**

people in extreme poverty  
(75% in Sub-Saharan Africa)

**2.2B**

people lack safely managed  
drinking water

**3.4B**

people lack safely managed  
sanitation

**123.2M**

forcibly displaced people  
(highest ever)

**\$4T**

annual SDG financing gap

**2.6B**

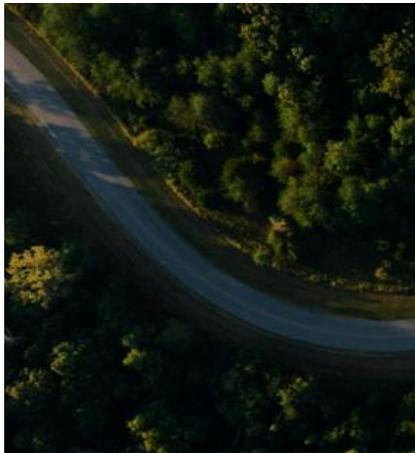
people remain offline in the  
digital age



# Cross-Cutting Themes

Several themes emerge across the SDG assessment:

## INTERCONNECTION



Progress on any goal affects others. Climate action enables poverty reduction but requires just transitions that protect workers. Agricultural transformation can advance Zero Hunger while protecting biodiversity—or undermine both if poorly designed.

## INEQUALITY



Disparities persist across all dimensions—between countries, within countries, across gender, race, disability, and geography. Reducing inequality is both a goal in itself and essential for achieving all other goals.

## FINANCING



The \$4 trillion annual gap in SDG financing constrains progress across every goal. Innovative financing, debt relief, domestic resource mobilization, and private capital redirection are imperative.

## CLIMATE CENTRALITY



Climate change affects every SDG, from poverty and hunger to health and peace. Accelerating climate action while ensuring just transitions is the defining challenge.

## HUMAN RIGHTS FOUNDATION



Achieving the SDGs requires respecting, protecting, and fulfilling human rights across operations and supply chains, as emphasized in Ksapa's due diligence frameworks.



# 6 Critical Transformations for 2025 - 2030

## 1. DEBT TRAP – DEVELOPMENT SPACE

- Comprehensive debt restructuring for 50+ countries
- Suspend debt payments during crises
- Scale concessional finance and grants

## 2. INCREMENTAL – RAPID CLIMATE ACTION

- Halve emissions by 2030 (currently on 3.2°C path)
- End fossil fuel subsidies (\$1.1T annually)
- Scale adaptation to \$160-340B/year

## 3. SUPPLY CHAIN OPACITY – ACCOUNTABILITY

- Implement human rights due diligence (UNGP)
- Ensure living wages throughout value chains
- Deploy digital traceability systems

## 4. LINEAR – CIRCULAR ECONOMY

- Design for durability, repair, recycling
- Halve food waste (1.05B tones annually)
- Phase out single-use plastics

## 5. SILOED– INTEGRATED SOLUTIONS

- Design interventions targeting multiple SDGs
- Link social protection to climate adaptation
- Scale programs like SUTTI (7 SDGs simultaneously)

## 6. INEQUALITY– UNIVERSAL PROSPERITY

- Progressive taxation reducing wealth concentration
- Universal social protection floors
- Close digital divide (2.6B offline → connected)





# Ksapa's Integrated Approach: Solutions at Scale

## CONSULTING



Sustainability Strategy  
Human Rights Due Diligence  
Just Transition  
Responsible Sourcing

## INVESTING



Blended Finance  
Impact Funds  
Debt & Carbon  
Impact Fund Portfolio

## ADVOCACY



Policy Development  
Industry Standards  
Regulatory Engagement  
Stakeholder Voice

*"There can be no business where climate change impoverishes ecosystems and peoples."*



# Ksapa’s Integrated Approach: Proven Impact at Scale Since 2020

## CONSULTING



Our consulting services developed:

- **80+ multinational and multilateral organizations** working advancing SDGs with us
- **10+ collaborative initiatives** advancing SDGs with us [Learn more about our advisory services](#)

## INVESTING



SUTTI – Ksapa’s impact investment program - enabled:

- **90%** of farmers reporting 20% yield increases
- **+75,000** reached across emerging markets. We target 1M by 2030
- **7 SDGs advanced simultaneously**  
[Learn more about our SUTTI initiative](#)

## ADVOCACY



Ksapa provided regular perspective and ESG expertise:

- **66+** briefing papers
- **400+** thought leadership articles, briefing papers or webinars driving the agenda on just transition, human rights and business, sustainable finance & ESG, impact.  
[Learn more about our publications](#)



# 2026: A Year of Global Climate Action

**May**

**6 - 7**

**GLF AFRICA 2026:  
STEWARDED OUR  
RANGELANDS**

*Nairobi, Kenya, and  
online*

**August**

**17 - 28**

**UNCCD COP 17  
LAND DEGRADATION**

*Ulaanbaatar, Mongolia*

**October**

**19 - 30**

**UN BIODIVERSITY  
COP17**

*Yerevan, Armenia*

**November**

**9 - 20**

**UN CLIMATE  
COP31**

*Antalya, Turkey*

*Plus: Paris Agreement 10th Anniversary | Just Transition Conference | Multiple SDG Forums*



## Five years remain to 2030.

The tools exist. The knowledge is available.  
The resources are within reach.

What is needed now is the collective will to act  
with the urgency this moment demands.

**The delivery decade continues. There is always hope.**  
The time for decisive action is now.

— Ksapa, February 2026



# Ksapa – Sample Clients & Partners

Below are some examples of companies and organizations that Ksapa has supported in defining their sustainability, climate & circularity, responsible supply chain, ESG, and impact strategies.

PUBLIC & DEVELOPMENT INSTITUTIONS	FINANCIAL & INVESTMENT ACTORS	CORPORATE ACTORS	ACADEMIA, RESEARCH & CSOs
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OECD KfW DEG  
 MINISTÈRE DE L'ÉCONOMIE, DES FINANCES ET DE LA SOUVERAINETÉ INDUSTRIELLE ET NUMÉRIQUE  
 IFC International Finance Corporation WORLD BANK GROUP  
 EMERGING AFRICA INFRASTRUCTURE FUND  
 AFD AGENCE FRANÇAISE DE DÉVELOPPEMENT  
 IDB Inter-American Development Bank  
 British International Investment  
 ADB ASIAN DEVELOPMENT BANK  
 Trésor DIRECTION GÉNÉRALE  
 PROPARCO GROUPE AFD  
 EXPERTISE FRANCE GROUPE AFD  
 ADEME AGENCE DE LA TRANSITION ÉCOLOGIQUE  
 JICA  
 DFIC U.S. International Development Finance Corporation  
 CEB COUNCIL OF EUROPE DEVELOPMENT BANK — BANQUE DE DÉVELOPPEMENT DU CONSEIL DE L'EUROPE  
 PRI Principles for Responsible Investment  
 WORLD BANK GROUP

EDMOND DE ROTHSCHILD SOCIETE GENERALE  
 BNP PARIBAS  
 AXA A.I.I.B. ASIAN INFRASTRUCTURE INVESTMENT BANK  
 KKR  
 CA LA BANQUE POSTALE PERIAL ASSET MANAGEMENT  
 Meridiam SWEN Capital Partners  
 AFC Amundi ASSET MANAGEMENT  
 BNP PARIBAS REAL ESTATE  
 FRANCE INVEST

MICHELIN innocent Coca-Cola  
 DECATHLON Nestlé reckitt  
 PORSCHE VW  
 Roche GUERLAIN L'ORÉAL THALES  
 Schneider Electric STREEM FOUR SEASONS HOTELS AND RESORTS  
 SOLETANCHE FREYSSINET  
 GOODYEAR Continental edf  
 VINCI amazon  
 VINCI CONCESSIONS VF CORPORATION  
 RATP EIFFAGE ENGIE BUREAU VERITAS  
 CEVA LOGISTICS TotalEnergies BRIDGESTONE DANONE  
 STELLANTIS QCC AUTOMOTIVE CELLS CO. PIERRE & VACCANCES  
 SMULDERS EIFFAGE  
 SIPH

J-PAL ABDUL LATIF JAMEEL POVERTY ACTION LAB  
 USC université PARIS-SACLAY  
 WBC  
 RUBBER RESEARCH INSTITUTE SRI LANKA  
 BLACK CYCLE Move to the green revolution  
 COUNCIL on BUSINESS & SOCIETY An alliance with a purpose  
 Stellenbosch Business School  
 WBS WARBURG BUSINESS SCHOOL THE UNIVERSITY OF WISCONSIN  
 DEVINCI EXECUTIVE EDUCATION  
 Trinity Business School Trinity College Dublin  
 ESSEC BUSINESS SCHOOL SCHOOL OF MANAGEMENT FUDAN UNIVERSITY  
 FGV EAESP  
 Umu istom  
 Cirad Mouvement des Entreprises de France International  
 PARIS PEACE FORUM  
 IWM  
 CLIMATI POLICY INITIATIVE The Lab Global Innovation Lab for Climate Finance  
 ATLAS Agricultural Transitions Lab for African Solutions



# Ksapa – Sample Global Recognition and Media Presence



## Awards and Nominations

Ksapa has earned recognition through various awards and nominations honoring its sustainability expertise and impact-driven services

### 2026 Most Innovative Companies to Watch

*The CEO Views*

### 2026 Business Awards

*Business Circle Magazine*

### 2025 Sustainability Solutions of the Year

*Corporate LiveWire Global*

### 2025 Best Sustainability Consulting Firm

*Corporate Vision*

[Learn more](#)

### 2025 South East Asia Business Awards

*APAC Insider*

[Learn more](#)

### 2025 Best ESG Integration Consultancy

*Acquisition International*

[Learn more](#)

### 2025 Financial inclusion project in West Africa

*The Global Innovation Lab for Climate Finance*

[Learn more](#)

### 2025 Top 70 Best ESG Blogs and Websites

*Feedspot*

[Learn more](#)

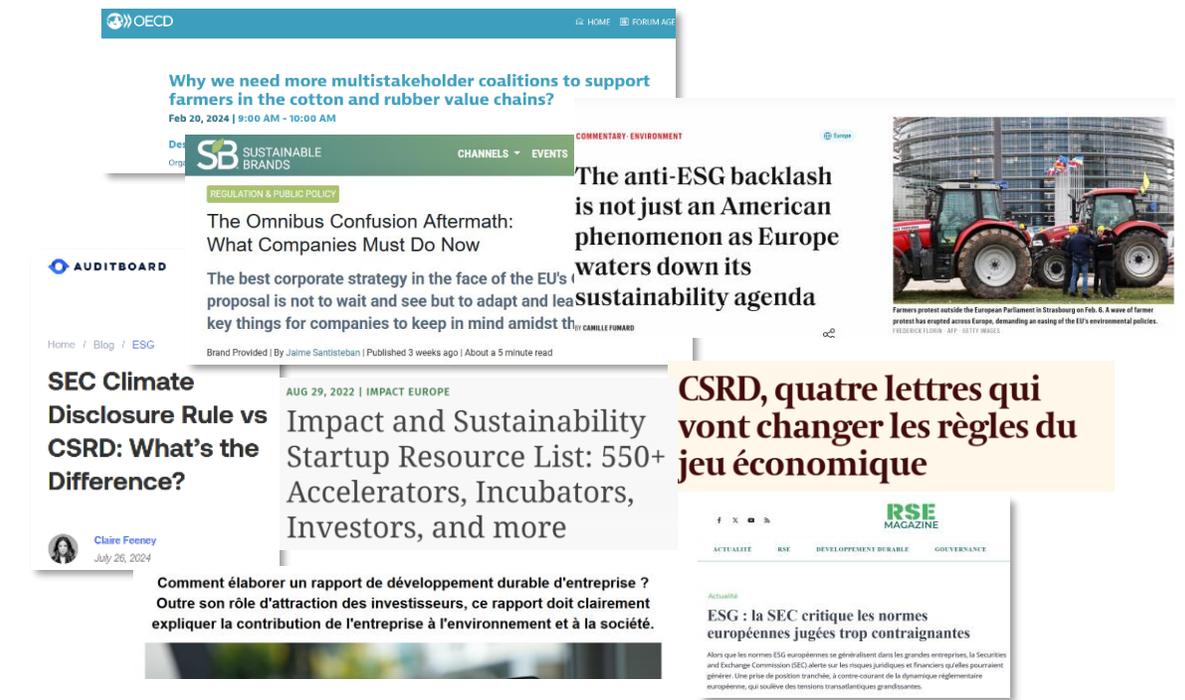
### 2023 Top 10 Sustainability & Environmental Consultants

*Asia Business Outlook*

[Learn more](#)

## Media Mentions

Ksapa's blog articles and webinars have been referenced across multiple media discussing ESG and sustainability issues.



# Ksapa – 400+ Open Source Resources

A mission-native company, Ksapa’s commitment to advocacy is built-in our incorporative statutes. Themes: ESG & Sustainability, Impact Investing, Climate, Inclusive Growth, Circularity, Human Rights. 50000+ executives across the globe interacting with our resources on a monthly basis

<b>REPORTS &amp; BRIEFING PAPERS</b>	<b>Mitigating Human Rights Risks When Embedding Artificial Intelligence Across Products and Services</b>	<b>7 principles supporting gender considerations when sourcing agricultural commodities</b>	<b>Collaborative initiative – 7 principles guiding collaborative efforts</b>
<b>BLOG &amp; ARTICLES</b>	<b>05 Nov Companies are you CS3D ready?</b>	<b>13 Oct Tactical Solutions to Engage Business Partners on Forced Labor Issues</b>	<b>06 Oct Companies : Overcoming the Challenges of Just Transition</b>
<b>WEBINARS</b>	<b>Leveraging Digital Solutions to Help Scale Up the Agricultural Transition</b>	<b>Using Effective Human Rights Due Diligence to Streamline Compliance Efforts</b>	<b>Mitigating Organizations’ Human Rights Risks</b>



## CONTACT US

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